

Louisiana State University



**2017-2018 Semi-annual Financial Report
For period ending December 31, 2017**

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CAMPUS CORRESPONDENCE

To: F. King Alexander
President and Chancellor

Date: January 23, 2018

From: Daniel T. Layzell
Executive Vice President for Finance and Administration/CFO

Subject: Semi-Annual FY 2017-2018 Financial Report

The first semi-annual financial report for FY 2017-18 shows that LSU is on track to complete the fiscal year within its approved operating budget.

The staff and I will be happy to answer any questions concerning the data in the report.

Appendix A
Semi-Annual Revenues and Expenditures Executive Summary

Unrestricted Operations		Actual Amount for each semi-annual period in 2017-2018		
		Adjusted Operating Budget	1st & 2nd Quarter	3rd & 4th Quarter
Revenues				
General Fund	115,513,766	67,383,030		67,383,030
Statutory Dedications	13,214,363	3,375,429		3,375,429
Interim Emergency Board	0	0		0
Interagency Transfers	7,522,893	3,749,895		3,749,895
Interagency Transfers - Federal Stimulus	0	0		0
Self Generated Revenues	413,816,716	347,246,073		347,246,073
Federal Funds	0	0		0
Total Revenues	550,067,738	421,754,427	0	421,754,427
Expenditures by Object:				
Salaries		120,587,166		120,587,166
Other Compensation		16,240,383		16,240,383
Related Benefits		49,759,696		49,759,696
Personal Services		186,587,245	0	186,587,245
Travel		1,734,215		1,734,215
Operating Services		17,328,318		17,328,318
Supplies		7,435,520		7,435,520
Operating Expenses		26,498,053	0	26,498,053
Professional Services		2,810,927		2,810,927
Other Charges		67,632,788		67,632,788
Debt Services		0	0	0
Interagency Transfers		0	0	0
Other Charges		70,443,716	0	70,443,716
General Acquisitions		3,932,847		3,932,847
Library Acquisitions		140,241		140,241
Major Repairs		0	0	0
Acquisitions and Major Repairs		4,073,088	0	4,073,088
Total Expenditures		287,602,102	0	287,602,102
Expenditures by Function:				
Instruction		99,174,300		99,174,300
Research		27,786,510		27,786,510
Public Service		2,499,812		2,499,812
Academic Support (Includes Library)		34,445,634		34,445,634
Academic Expenditures		163,906,255	0	163,906,255
Student Services		8,558,897		8,558,897
Institutional Support		18,218,375		18,218,375
Scholarships/Fellowships		66,735,212		66,735,212
Plant Operations/Maintenance		29,789,657		29,789,657
Hospital		0	0	0
Transfers out of agency		393,705		393,705
Athletics		0	0	0
Other		0	0	0
Non-Academic Expenditures		123,695,846	0	123,695,846
Total Expenditures		287,602,102	0	287,602,102

**LSU A&M
Restricted Operations**

Semi-Annual Revenues and Expenditures Executive Summary

	Beginning Acct/Fund Balance	1st & 2nd Quarter Fund Balance	3rd & 4th Quarter Fund Balance
State Appropriations	0	0	0
Restricted Fees	22,901,527	36,444,969	36,444,969
Sales and Services of Educational Activities	13,601,076	13,773,215	13,773,215
Auxiliaries	35,666,501	62,665,093	62,665,093
Endowment Income	17,392,835	16,943,488	16,943,488
Grants and Contracts	2,573,658	13,915,632	13,915,632
Indirect Cost Recovered	54,176,812	61,400,389	61,400,389
Gifts	10,541,467	9,961,907	9,961,907
Federal Funds	0	0	0
Hospitals	0	0	0
All Other Sources	22,777,665	12,237,542	12,237,542
TOTAL	179,631,541	227,342,235	227,342,235

Overview and Analysis of Campus Operations

The self-generated revenues for the first and second quarter include tuition and fees collected for the summer, fall, and a portion of the spring term.

Semi -Annual Overview of Restricted Operations

Campus: *Louisiana State University A&M*

Show Expenditures As Positive	Actual Amount for each Semi-Annual Period in FY 2017-2018						
	Acct/Fund Balance	1st & 2nd Quarter			3rd & 4th Quarter		
		Revenues	Expenses, Transfers, & ICR	Fund Balance	Revenues	Expenses, Transfers, & ICR	Fund Balance
Revenues							
Restricted State Appropriations	0	0	0	0	0		0
Restricted Fees	22,901,527	27,648,556	14,105,114	36,444,969			36,444,969
Sales & Svcs of Educ. Activ's	13,601,076	10,920,173	10,748,033	13,773,215			13,773,215
Auxiliaries (List)							0
1 - Athletic Department	1,562,287	58,325,724	65,439,069	(5,551,059)			(5,551,059)
2 - Golf Course	1,087,472	448,609	396,856	1,139,225			1,139,225
3 - Residential Life	8,546,080	33,454,848	14,506,919	27,494,010			27,494,010
4 - Lab School Cafeteria	427,154	399,944	198,754	628,344			628,344
5 - Copier Mgmt & Mailing Services	4,902,522	1,012,943	671,047	5,244,418			5,244,418
6 - University Stores	449,343	2,453,153	2,372,972	529,524			529,524
7 - Parking, Traffic & Transportation	5,326,774	9,324,456	4,910,611	9,740,619			9,740,619
8 - Student Health	2,394,400	8,138,376	4,247,305	6,285,472			6,285,472
9 - Student Media	584,673	988,409	464,263	1,108,819			1,108,819
10 - University Auxiliary Services	3,644,542	2,144,141	1,190,865	4,597,818			4,597,818
11 - Union	6,741,254	7,554,710	2,848,062	11,447,902			11,447,902
12							
13							
14							
15							
Endowment Income	17,392,835	1,005,746	1,455,093	16,943,488			16,943,488
Grants and Contracts							
Federal	363,068	48,849,557	49,575,981	(363,355)			(363,355)
State and Local	1,294,660	19,636,023	17,363,754	3,566,929			3,566,929
Private	915,930	17,479,783	7,683,654	10,712,058			10,712,058
Indirect Cost Recovered	54,176,812	11,883,265	4,659,688	61,400,389			61,400,389
Gifts	10,541,467	9,854,187	10,433,747	9,961,907			9,961,907
Federal Funds		0		0	0		0
Hospitals							
Hospital - Commercial/Self-Pay		0		0	0		0
Physician Practice Plans		0		0	0		0
Medicare		0		0	0		0
Medicaid		0		0	0		0
Uncompensated Care Costs		0		0	0		0
Sponsored Grants and Contracts		0		0	0		0
Sales and Services Other		0		0	0		0
All Other Sources	22,777,665	4,078,143	6,905,605	12,237,542			12,237,542
TOTAL	179,631,541	275,600,746	220,177,390	227,342,235	0	0	227,342,235

Report on Restricted Operations

Federal Grants: The University must incur the expenses and seek reimbursement. Revenue is recognized after the expenses are incurred.

State Grants: Board of Regents grants provide a large part of the funding in advance, which provides positive cash flow for state projects.

Indirect Cost Recovered: The fund balance is comprised of funds that are earmarked to be used as start-up funds for new faculty members, matching funds for grants, high cost maintenance expenses for research equipment or lab renovations, and other unexpected costs. The start up costs can range from \$100,000 for a researcher in Humanities and Social Sciences to \$500,000 for researchers in Engineering to amounts in excess of \$3 million for an internationally renowned researcher in the College of Science.



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Date: January 12, 2018

To: F. King Alexander, President and Chancellor
LSU System

From: William Richardson, Vice President for Agriculture
LSU Agricultural Center

RE: Fourth Quarter Budget Report for FY 2016-2017

As discussed in recent reports, the AgCenter’s budget plan and disciplined position control has brought us to the point where the budget is largely stabilized. The challenge of insufficient resources to meet programmatic/clientele demand continues, but the level of programs offered now is better aligned with the level of resources available. This has come at a cost, however. Well over 500 positions have been eliminated since 2008; multiple research stations closed; departments merged; 124 senior faculty lost in three retirement incentive programs offered; and many programs downsized, re-missioned or eliminated. It is extremely difficult to meet the normal demands of the agricultural industry, much less emerging issues, new threats, and forward-looking research to ensure the industry is well-positioned many years into the future.

As always, we note that because the AgCenter is a nonstudent campus, increases in tuition and student fees are not available as a revenue source. The GRAD Act does not provide relief for the AgCenter in terms of funding.

A limited hiring freeze continued throughout FY 2016-17 and we are monitoring hiring closely in FY 2017-18. The AgCenter is in process of implementing a revised staffing plan for agricultural agents throughout the state. This involves re-design of staffing for program delivery. The 4-H program is involved in a strategic planning process and an overall campus strategic planning process is planned. Many departments are re-configuring course offerings due to the loss of faculty. Several research stations are in the process of downsizing and streamlining some of the more expensive programs.

Loss of staff has other negative impacts including reduced grant funds, issues with the AgCenter’s funding partnership with local governments, and reduced self-generated funds. The AgCenter continues to look at organizational changes through consolidation and elimination of units.

Through careful budgeting this last year, the AgCenter was able to implement a merit raise plan for FY 17-18 which will be extremely helpful in recruiting and retaining faculty and other staff. This follows two years without raises and minimal raises in recent years. Other states that have recovered from the difficult economic years of

2008-2011 have begun investing more heavily in higher education. It is essential that we continue to address salary issues. Otherwise, it is impossible to recruit and retain faculty and staff.

The LSU AgCenter intends to make every effort to maintain its most critical programs, to remain true to the core mission of improving the lives of Louisiana citizens and to provide the most it can for every dollar invested in the AgCenter. Your continued support is valued and appreciated.

Sincerely,

A handwritten signature in blue ink that reads "William B. Richardson". The signature is fluid and cursive, with the first name being the most prominent.

William B. Richardson
Vice President for Agriculture
Dean of the College of Agriculture

xc: Ms. Ann Coulon
Mr. Jim Buras

Dr. F. King Alexander
January 12, 2018
Page Two

Unrestricted Operations		Actual Amount for each semi-annual period in 2017-2018		
		Adjusted Operating Budget	1st & 2nd Quarter	3rd & 4th Quarter
Revenues				
General Fund	67,696,729	39,489,758	0	39,489,758
Statutory Dedications	4,352,059	1,512,117	0	1,512,117
Interim Emergency Board	0	0	0	0
Interagency Transfers	0	0	0	0
Interagency Transfers - Federal Stimulus	0	0	0	0
Self Generated Revenues	6,807,967	2,238,153	0	2,238,153
Federal Funds	13,018,275	2,818,134	0	2,818,134
Total Revenues	91,875,030	46,058,162	0	46,058,162
Expenditures by Object:				
Salaries		21,848,374	0	21,848,374
Other Compensation		1,242,026	0	1,242,026
Related Benefits		13,609,292	0	13,609,292
Personal Services		36,699,693	0	36,699,693
Travel		659,785	0	659,785
Operating Services		3,242,296	0	3,242,296
Supplies		1,562,518	0	1,562,518
Operating Expenses		5,464,600	0	5,464,600
Professional Services		163,684	0	163,684
Other Charges		60,707	0	60,707
Debt Services			0	0
Interagency Transfers		0	0	0
Other Charges		224,392	0	224,392
General Acquisitions		423,221	0	423,221
Library Acquisitions		0	0	0
Major Repairs		0	0	0
Acquisitions and Major Repairs		423,221	0	423,221
Total Expenditures		42,811,905	0	42,811,905
Expenditures by Function:				
Instruction		264,576	0	264,576
Research		18,322,550	0	18,322,550
Public Service		14,562,924	0	14,562,924
Academic Support (Includes Library)		1,777,838	0	1,777,838
Academic Expenditures		34,927,888	0	34,927,888
Student Services		42	0	42
Institutional Support		5,369,068	0	5,369,068
Scholarships/Fellowships		3,351	0	3,351
Plant Operations/Maintenance		2,511,556	0	2,511,556
Hospital			0	0
Transfers out of agency			0	0
Athletics			0	0
Other			0	0
Non-Academic Expenditures		7,884,017	0	7,884,017
Total Expenditures		42,811,905	0	42,811,905

	Beginning Acct/Fund Balance	1st & 2nd Quarter Fund Balance	3rd & 4th Quarter Fund Balance
State Appropriations	0	0	0
Restricted Fees		0	0
Sales and Services of Educational Activities	1,418,933	1,711,472	
Auxiliaries	0	0	
Endowment Income	488,539	474,745	
Grants and Contracts	4,674,698	6,364,974	
Indirect Cost Recovered	142,508	140,547	
Gifts	5,784,257	5,390,698	
Federal Funds	0	0	
Hospitals	0	0	
All Other Sources	10,588,942	11,226,948	
TOTAL	23,097,877	25,309,384	0

Overview and Analysis of Campus Operations

Budget planning, disciplined position control, and the absence of a mid-year cut in FY16-17 has brought us to the point where the budget is largely stabilized. We continue to monitor hiring very closely. A revised staffing plan for agricultural agents throughout the state is being implemented. Several research stations are in the process of downsizing and streamlining some of the more expense programs.

Semi -Annual Overview of Restricted Operations

Campus: LSU AgCenter

Show Expenditures As Positive	Actual Amount for each Semi-Annual Period in FY 2017-2018						
	Acct/Fund Balance	1st & 2nd Quarter			3rd & 4th Quarter		
		Revenues	Expenses, Transfers, & ICR	Fund Balance	Revenues	Expenses, Transfers, & ICR	Fund Balance
Revenues							
Restricted State Appropriations		0		0	0		0
Restricted Fees		0		0	0		0
Sales & Svcs of Educ. Activ's	1,418,933	1,186,848	894,309	1,711,472	0		1,711,472
Auxiliaries (List)							0
1		0		0	0		0
2		0		0	0		0
3		0		0	0		0
4		0		0	0		0
5		0		0	0		0
6		0		0	0		0
7		0		0	0		0
8		0		0	0		0
9		0		0	0		0
10		0		0	0		0
11		0		0	0		0
12		0		0	0		0
13		0		0	0		0
14		0		0	0		0
15		0		0	0		0
Endowment Income	488,539	23,854	37,648	474,745	0		474,745
Grants and Contracts							
Federal	(93,264)	3,309,059	3,566,496	(350,701)	0		(350,701)
State and Local	3,522,324	7,913,867	7,564,976	3,871,215	0		3,871,215
Private	1,245,638	4,651,161	3,052,339	2,844,460	0		2,844,460
Indirect Cost Recovered	142,508	0	1,961	140,547	0		140,547
Gifts	5,784,257	1,250,826	1,644,385	5,390,698	0		5,390,698
Federal Funds		0		0	0		0
Hospitals							
Hospital - Commercial/Self-Pay		0		0	0		0
Physician Practice Plans		0		0	0		0
Medicare		0		0	0		0
Medicaid		0		0	0		0
Uncompensated Care Costs		0		0	0		0
Sponsored Grants and Contracts		0		0	0		0
Sales and Services Other		0		0	0		0
All Other Sources	10,588,942	6,763,819	6,125,813	11,226,948	0		11,226,948
TOTAL	23,097,877	25,099,434	22,887,927	25,309,384	0	0	25,309,384

Report on Restricted Operations



Semi-Annual Budget Summary Narrative

For the Period Ending December 31, 2017

Revenues

Unrestricted Revenues were received as anticipated. Restricted revenues in the form of gifts, grants and contracts are also at expected levels. All other collections are within expected levels.

The Pennington Biomedical Research Center Stores Auxiliary revenues were as anticipated for the first half of the fiscal year. We will continue to closely monitor the stores operations to ensure operations remain viable.

Expenditures

Unrestricted expenditures are at anticipated levels. Restricted funds expenditures are within expected parameters. There are no unexpected or material variances in relation to the budget. Overall, expenditure budgets are in line with expected expenditures for the fiscal year.

A handwritten signature in blue ink, appearing to read "John P. Kirwan", written over a horizontal line.

John P. Kirwan, Ph.D.
Executive Director

Unrestricted Operations		Actual Amount for each semi-annual period in 2017-2018		
	Adjusted Operating Budget	1st & 2nd Quarter	3rd & 4th Quarter	Cumulative Total
Revenues				
General Fund	16,182,659	9,439,831	0	9,439,831
Statutory Dedications	96,556	36,740	0	36,740
Interim Emergency Board	0	0	0	0
Interagency Transfers	0	0	0	0
Interagency Transfers - Federal Stimulus	0	0	0	0
Self Generated Revenues	845,561	123,886	0	123,886
Federal Funds	0	0	0	0
Total Revenues	17,124,776	9,600,457	0	9,600,457
Expenditures by Object:				
Salaries		5,900,488	0	5,900,488
Other Compensation		539,923	0	539,923
Related Benefits		2,207,726	0	2,207,726
Personal Services		8,648,137	0	8,648,137
Travel		22,302	0	22,302
Operating Services		422,351	0	422,351
Supplies		570,213	0	570,213
Operating Expenses		1,014,866	0	1,014,866
Professional Services		29,177	0	29,177
Other Charges		3,650	0	3,650
Debt Services		0	0	0
Interagency Transfers		0	0	0
Other Charges		32,827	0	32,827
General Acquisitions		0	0	0
Library Acquisitions		0	0	0
Major Repairs		64,222	0	64,222
Acquisitions and Major Repairs		64,222	0	64,222
Total Expenditures		9,760,052	0	9,760,052
Expenditures by Function:				
Instruction		1,812	0	1,812
Research		1,699,826	0	1,699,826
Public Service		80,184	0	80,184
Academic Support (Includes Library)		3,047,090	0	3,047,090
Academic Expenditures		4,828,912	0	4,828,912
Student Services		0	0	0
Institutional Support		2,674,999	0	2,674,999
Scholarships/Fellowships		0	0	0
Plant Operations/Maintenance		2,255,745	0	2,255,745
Hospital		0	0	0
Transfers out of agency		396	0	396
Athletics		0	0	0
Other		0	0	0
Non-Academic Expenditures		4,931,140	0	4,931,140
Total Expenditures		9,760,052	0	9,760,052

	Beginning Acct/Fund Balance	1st & 2nd Quarter Fund Balance	3rd & 4th Quarter Fund Balance
State Appropriations	0	0	0
Restricted Fees	0	0	0
Sales and Services of Educational Activities	175,065	194,545	194,545
Auxiliaries	104,444	0	161,570
Endowment Income	0	161,570	0
Grants and Contracts	4,269,096	0	4,416,002
Indirect Cost Recovered	4,742,828	0	5,904,871
Gifts	510,583	0	955,882
Federal Funds	0	0	0
Hospitals	0	0	0
All Other Sources	644,311	0	921,610
TOTAL	10,446,327	12,554,480	12,554,480

Overview and Analysis of Campus Operations

Semi -Annual Overview of Restricted Operations

Campus: Pennington Biomedical Research Center

Show Expenditures As Positive	Actual Amount for each Semi-Annual Period in FY 2017-2018						
	Acct/Fund Balance	1st & 2nd Quarter			3rd & 4th Quarter		
		Revenues	Expenses, Transfers, & ICR	Fund Balance	Revenues	Expenses, Transfers, & ICR	Fund Balance
Revenues							
Restricted State Appropriations		0		0	0		0
Restricted Fees		0	0	0	0		0
Sales & Svcs of Educ. Activ's	175,065	82,378	62,898	194,545	0		194,545
Auxiliaries (List)							0
1 Stores	104,444	622,426	565,300	161,570	0		161,570
2		0		0	0		0
3		0		0	0		0
4		0		0	0		0
5		0		0	0		0
6		0		0	0		0
7		0		0	0		0
8		0		0	0		0
9		0		0	0		0
10		0		0	0		0
11		0		0	0		0
12		0		0	0		0
13		0		0	0		0
14		0		0	0		0
15		0		0	0		0
Endowment Income		0		0	0		0
Grants and Contracts							
Federal	(65,540)	10,797,036	10,323,915	407,581	0		407,581
State and Local	1,999,516	328,691	1,498,582	829,625	0		829,625
Private	2,335,120	4,200,880	3,357,204	3,178,796	0		3,178,796
Indirect Cost Recovered	4,742,828	4,006,649	2,844,606	5,904,871	0		5,904,871
Gifts	510,583	1,531,306	1,086,007	955,882	0		955,882
Federal Funds		0		0	0		0
Hospitals							
Hospital - Commercial/Self-Pay		0		0	0		0
Physician Practice Plans		0		0	0		0
Medicare		0		0	0		0
Medicaid		0		0	0		0
Uncompensated Care Costs		0		0	0		0
Sponsored Grants and Contracts		0		0	0		0
Sales and Services Other		0		0	0		0
All Other Sources	644,311	386,720	109,421	921,610	0		921,610
TOTAL	10,446,327	21,956,086	19,847,933	12,554,480	0	0	12,554,480

Report on Restricted Operations

Louisiana State University of Alexandria
Semi-Annual Financial Report Narrative

Overview and Analysis of Campus Operations:

Campus operations are occurring as anticipated. The unrestricted and restricted operating budgets were budgeted at steady-state enrollment. The significant enrollment management endeavors that were implemented in prior fiscal years to increase enrollment and student retention continue to be successful. Once again, Summer and Fall enrollment was higher than anticipated. Spring enrollment is also anticipated to increase.

Report on Restricted Operations:

Restricted operations are also as anticipated. The Athletic Department cost savings measures that were put in place by the Athletic Director for FY18 has reduced the deficit. Children's Center is no longer in a deficit. Adjustments made going in to FY18 to compensate for lower enrollment numbers while at the same time increasing marketing in order to bring in additional students and revenue have proven successful. Campus Housing, Campus Card Operations, Museum, and Grants & Contracts historically run in a deficit due to the timing of the revenue posted.

Appendix A
Semi-Annual Revenues and Expenditures Executive Summary

Unrestricted Operations		Actual Amount for each semi-annual period in 2017-2018		
	Adjusted Operating Budget	1st & 2nd Quarter	3rd & 4th Quarter	Cumulative Total
Revenues				
General Fund	4,847,690	2,827,818	0	2,827,818
Statutory Dedications	275,077	104,514	0	104,514
Interim Emergency Board	0	0	0	0
Interagency Transfers	0	0	0	0
Interagency Transfers - Federal Stimulus	0	0	0	0
Self Generated Revenues	16,391,127	14,868,315	0	14,868,315
Federal Funds	0	0	0	0
Total Revenues	21,513,894	17,800,647	0	17,800,647
Expenditures by Object:				
Salaries		4,805,446	0	4,805,446
Other Compensation		122,603	0	122,603
Related Benefits		2,380,034	0	2,380,034
Personal Services		7,308,084	0	7,308,084
Travel		58,944	0	58,944
Operating Services		964,462	0	964,462
Supplies		344,653	0	344,653
Operating Expenses		1,368,060	0	1,368,060
Professional Services		404,959	0	404,959
Other Charges		942,183	0	942,183
Debt Services		0	0	0
Interagency Transfers		0	0	0
Other Charges		1,347,143	0	1,347,143
General Acquisitions		114,961	0	114,961
Library Acquisitions		2,797	0	2,797
Major Repairs		51,300	0	51,300
Acquisitions and Major Repairs		169,058	0	169,058
Total Expenditures		10,192,344	0	10,192,344
Expenditures by Function:				
Instruction		4,891,355	0	4,891,355
Research		0	0	0
Public Service		0	0	0
Academic Support (Includes Library)		808,424	0	808,424
Academic Expenditures		5,699,779	0	5,699,779
Student Services		734,053	0	734,053
Institutional Support		1,508,435	0	1,508,435
Scholarships/Fellowships		813,856	0	813,856
Plant Operations/Maintenance		1,436,221	0	1,436,221
Hospital		0	0	0
Transfers out of agency		0	0	0
Athletics		0	0	0
Other		0	0	0
Non-Academic Expenditures		4,492,566	0	4,492,566
Total Expenditures		10,192,344	0	10,192,344

	Beginning Acct/Fund Balance	1st & 2nd Quarter Fund Balance	3rd & 4th Quarter Fund Balance
State Appropriations	0	0	0
Restricted Fees	1,338,816	1,990,738	1,990,738
Sales and Services of Educational Activities	451,374	499,471	499,471
Auxiliaries	1,753,355	2,238,329	2,238,329
Endowment Income	374,656	366,273	366,273
Grants and Contracts	(3,630)	(2,356,260)	(2,356,260)
Indirect Cost Recovered	14,876	14,876	14,876
Gifts	102,399	181,440	181,440
Federal Funds	0	0	0
Hospitals	0	0	0
All Other Sources	73,355	73,355	73,355
TOTAL	4,105,201	3,008,222	3,008,222

Overview and Analysis of Campus Operations

Campus operations are occurring as anticipated. The unrestricted and restricted operating budgets were budgeted at steady-state enrollment. The significant enrollment management endeavors that were implemented in prior fiscal years to increase enrollment and student retention continue to be successful. Once again, Summer and Fall enrollment was higher than anticipated. Spring enrollment is also anticipated to increase.

Semi -Annual Overview of Restricted Operations

Campus: LSU of Alexandria

Show Expenditures As Positive	Actual Amount for each Semi-Annual Period in FY 2017-2018						
	Acct/Fund Balance	1st & 2nd Quarter			3rd & 4th Quarter		
		Revenues	Expenses, Transfers, & ICR	Fund Balance	Revenues	Expenses, Transfers, & ICR	Fund Balance
Revenues							
Restricted State Appropriations		0		0	0		0
Restricted Fees	1,338,816	1,035,444	383,522	1,990,738	0		1,990,738
Sales & Svcs of Educ. Activ's	451,374	156,102	108,005	499,471	0		499,471
Auxiliaries (List)							0
1 - Athletic Department	(478,876)	848,646	714,541	(344,771)	0		(344,771)
2 - Bookstore	1,072,520	74,274	5,437	1,141,356	0		1,141,356
3 - Child Care Center	(9,776)	74,890	63,723	1,391	0		1,391
4 - Campus Housing	39,982	4,977	53,353	(8,394)	0		(8,394)
5 - Campus Card Operations	(3,330)	570	3,125	(5,885)	0		(5,885)
6 - Duplications & Copy	168,133	55,262	74,435	148,960	0		148,960
7 - Golf Course	100,784	26,234	47,943	79,076	0		79,076
8 - Museum	7,303	175,000	192,902	(10,599)	0		(10,599)
9 - Newspaper	77,671	3,710	2,686	78,695	0		78,695
10 - Parking, Street & Safety	378,558	145,976	(2,427)	526,961	0		526,961
11 - Union	343,388	416,169	194,911	564,646	0		564,646
12 - Yearbook	56,998	9,894		66,892	0		66,892
13		0		0	0		0
14		0		0	0		0
15		0		0	0		0
Endowment Income	374,656	26,228	34,611	366,273	0		366,273
Grants and Contracts							
Federal	(14,614)	550,323	3,084,932	(2,549,223)	0		(2,549,223)
State and Local	(2,517)	444,071	257,731	183,823	0		183,823
Private	13,501	87,545	91,905	9,141	0		9,141
Indirect Cost Recovered	14,876	0		14,876	0		14,876
Gifts	102,399	224,733	145,692	181,440	0		181,440
Federal Funds		0		0	0		0
Hospitals							
Hospital - Commercial/Self-Pay		0		0	0		0
Physician Practice Plans		0		0	0		0
Medicare		0		0	0		0
Medicaid		0		0	0		0
Uncompensated Care Costs		0		0	0		0
Sponsored Grants and Contracts		0		0	0		0
Sales and Services Other		0		0	0		0
All Other Sources	73,355	0		73,355	0		73,355
TOTAL	4,105,201	4,360,047	5,457,026	3,008,222	0	0	3,008,222

Report on Restricted Operations

Restricted operations are also as anticipated.

The Athletic Department cost savings measures that were put in place by the Athletic Director for FY18 has reduced the deficit.

Children's Center is no longer in a deficit. Adjustments made going in to FY18 to compensate for lower enrollment numbers while at the same time increasing marketing in order to being in additional students and revenue have proven successful.

Campus Housing, Campus Card Operations, Museum, and Grants & Contracts historically run in a deficit due to the timing of the revenue posted.



LSU Eunice

Semi-Annual Financial Report Narrative

Overview and analysis of campus operations:

LSU Eunice's unrestricted budget for FY 2017-18 budget is \$14,205,314 and represents an increase from the 2016-17 fiscal year due to an increase in FTE enrollment. LSUE serves a student population of 3,044 and relies on self-generated revenue (66%) and state of Louisiana appropriations (34%) to operate. As compared to the 2016-17 fiscal year, LSUE realized a 4.5% increase in headcount in the fall of 2017. As of December 31, 2017, LSUE's self-generated revenue is \$8,636,223, and it is an increase of 5.5% over the previous year.

In addition, LSUE continues to implement significant cost-saving programs that further share resources with LSU A&M. During the 2017-18 academic year, LSUE has completed the following projects through external grants, the reallocation of current funds and/or the sharing of LSU resources:

- Developed and implemented the LSUE Academy for high achieving students from three surrounding parishes with the first cohort of students that began on August 21, 2017.
- Received approval to begin a new Associate of Applied Science Degree in Diagnostic Medical Sonography.
- Received approval to begin a new Associate of Applied Science Degree in Surgical Technology.
- Completed the renovation of the LSUE Dining Center located in the student union creating a vibrant hub of student engagement activities and greater access to healthy food choices.
- In partnership with LSU's IT staff, LSUE is serving as the "pilot" campus to implement a new student information system, Workday Student, beginning in January of 2018.

Report on restricted operations:

Auxiliary operations include athletics, bookstore, student media and union operations. Bookstore revenues remain strong providing additional funding for LSUE to help complete small infrastructure, technology and renovation projects. Restricted operations balance for the period ending December 31, 2017, remains flat at \$2,586,227. To further expand student life opportunities, LSUE will propose an increase in fees for student athletics to add three new varsity sports and to develop club/intramural activities. LSUE's mission is to provide a quality education, student life experiences, and community service opportunities to educate the whole student, and its student life programs remain a vital part of the overall LSUE experience.

**Appendix A
Semi-Annual Revenues and Expenditures Executive Summary**

Unrestricted Operations		Actual Amount for each semi-annual period in 2017-2018		
	Adjusted Operating Budget	1st & 2nd Quarter	3rd & 4th Quarter	Cumulative Total
Revenues				
General Fund	4,620,901	2,695,525	0	2,695,525
Statutory Dedications	256,030	97,277	0	97,277
Interim Emergency Board	0	0	0	0
Interagency Transfers	0	0	0	0
Interagency Transfers - Federal Stimulus	0	0	0	0
Self Generated Revenues	9,328,383	8,636,223	0	8,636,223
Federal Funds	0	0	0	0
Total Revenues	14,205,314	11,429,025	0	11,429,025
Expenditures by Object:				
Salaries		3,821,892	0	3,821,892
Other Compensation		89,379	0	89,379
Related Benefits		1,793,412	0	1,793,412
Personal Services		5,704,684	0	5,704,684
Travel		48,073	0	48,073
Operating Services		959,557	0	959,557
Supplies		432,278	0	432,278
Operating Expenses		1,439,908	0	1,439,908
Professional Services		37,873	0	37,873
Other Charges		288,564	0	288,564
Debt Services		0	0	0
Interagency Transfers		0	0	0
Other Charges		326,437	0	326,437
General Acquisitions		53,704	0	53,704
Library Acquisitions		0	0	0
Major Repairs		0	0	0
Acquisitions and Major Repairs		53,704	0	53,704
Total Expenditures		7,524,732	0	7,524,732
Expenditures by Function:				
Instruction		2,537,637	0	2,537,637
Research		0	0	0
Public Service		0	0	0
Academic Support (Includes Library)		239,236	0	239,236
Academic Expenditures		2,776,873	0	2,776,873
Student Services		488,825	0	488,825
Institutional Support		2,937,879	0	2,937,879
Scholarships/Fellowships		276,715	0	276,715
Plant Operations/Maintenance		1,044,441	0	1,044,441
Hospital		0	0	0
Transfers out of agency		0	0	0
Athletics		0	0	0
Other		0	0	0
Non-Academic Expenditures		4,747,860	0	4,747,860
Total Expenditures		7,524,732	0	7,524,732

	Beginning Acct/Fund Balance	1st & 2nd Quarter Fund Balance	3rd & 4th Quarter Fund Balance
State Appropriations	0	0	0
Restricted Fees	566,547	1,076,930	1,076,930
Sales and Services of Educational Activities	0	0	0
Auxiliaries	905,301	1,012,158	1,012,158
Endowment Income	88,291	87,416	87,416
Grants and Contracts	58,207	238,478	238,478
Indirect Cost Recovered	100,000	100,000	100,000
Gifts	25,001	49,547	49,547
Federal Funds	0	0	0
Hospitals	0	0	0
All Other Sources	21,699	21,699	21,699
TOTAL	1,765,046	2,586,227	2,586,227

Overview and Analysis of Campus Operations

Semi -Annual Overview of Restricted Operations

Campus: LSU Eunice

Show Expenditures As Positive	Actual Amount for each Semi-Annual Period in FY 2017-2018						
	Acct/Fund Balance	1st & 2nd Quarter			3rd & 4th Quarter		
		Revenues	Expenses, Transfers, & ICR	Fund Balance	Revenues	Expenses, Transfers, & ICR	Fund Balance
Revenues							
Restricted State Appropriations		0		0	0		0
Restricted Fees	566,547	708,024	197,641	1,076,930	0		1,076,930
Sales & Svcs of Educ. Activ's		0		0	0		0
Auxiliaries (List)							0
1 Bookstore	891,639	864,934	1,051,029	705,545	0		705,545
2 Union	394,200	170,740	86,252	478,688	0		478,688
3 Athletics	(453,227)	440,125	228,695	(241,798)	0		(241,798)
4 Media	72,689	7,284	10,250	69,723	0		69,723
5		0		0	0		0
6		0		0	0		0
7		0		0	0		0
8		0		0	0		0
9		0		0	0		0
10		0		0	0		0
11		0		0	0		0
12		0		0	0		0
13		0		0	0		0
14		0		0	0		0
15		0		0	0		0
Endowment Income	88,291	3,051	3,926	87,416	0		87,416
Grants and Contracts							
Federal		2,579,590	2,605,563	(25,973)	0		(25,973)
State and Local	3,968	362,109	156,865	209,212	0		209,212
Private	54,239	1,384	384	55,239	0		55,239
Indirect Cost Recovered	100,000	0		100,000	0		100,000
Gifts	25,001	199,069	174,523	49,547	0		49,547
Federal Funds		0		0	0		0
Hospitals							
Hospital - Commercial/Self-Pay		0		0	0		0
Physician Practice Plans		0		0	0		0
Medicare		0		0	0		0
Medicaid		0		0	0		0
Uncompensated Care Costs		0		0	0		0
Sponsored Grants and Contracts		0		0	0		0
Sales and Services Other		0		0	0		0
All Other Sources	21,699			21,699	0		21,699
TOTAL	1,765,046	5,336,310	4,515,128	2,586,227	0	0	2,586,227

Report on Restricted Operations

January 12, 2018

Dr. F. King Alexander
President
Louisiana State University
3810 West Lakeshore Drive
Baton Rouge, La 70808

Subject: Semi-Annual Budget Report
For Period Ended December 31, 2017

Dear Dr. Alexander:

Campus operations are occurring as anticipated. During the first half of Fiscal Year 2017-18, LSU Shreveport has seen record enrollment in large part due to our online MBA program. The University's total enrollment for fall 2017 was 5,994 an increase of 28% over fall 2016. This has generated a significant revenue increase over anticipated self-generated budget revenues.

Estimated pro-rated total of the implemented raises for LSU Shreveport is approximately \$400,000. Board of Regents have identified monies to help fund \$400,000 of the HPE Building roof repairs. The remaining dollars of costs will be self-funded through additional revenue generated from online graduate programs and one-time monies for positions such as our College of Arts and Science Dean positions and our Provost/VCAA position that have been vacant. The major budgetary concern at the present time is not FY 2017-18, but FY 2018-19, when a one-cent sales tax levy expires. With the potential threat of permanent budget cuts LSU Shreveport will likely halt searches for faculty that may have been underway. We continue to search for the right candidate for our Provost and College of Arts and Sciences Dean.

The staff and I will be happy to answer any questions concerning the data in the report.

Sincerely,



Barbie Cannon
Vice Chancellor for Business Affairs

Unrestricted Operations		Actual Amount for each semi-annual period in 2017-2018		
		Adjusted Operating Budget	1st & 2nd Quarter	3rd & 4th Quarter
Revenues				
General Fund	7,615,400	4,442,318	0	4,442,318
Statutory Dedications	647,443	245,992	0	245,992
Interim Emergency Board	0	0	0	0
Interagency Transfers	0	0	0	0
Interagency Transfers - Federal Stimulus	0	0	0	0
Self Generated Revenues	25,794,397	25,017,329	0	25,017,329
Federal Funds	0	0	0	0
Total Revenues	34,057,240	29,705,639	0	29,705,639
Expenditures by Object:				
Salaries		8,054,648	0	8,054,648
Other Compensation		0	0	0
Related Benefits		3,700,821	0	3,700,821
Personal Services		11,755,469	0	11,755,469
Travel		45,987	0	45,987
Operating Services		1,262,141	0	1,262,141
Supplies		439,609	0	439,609
Operating Expenses		1,747,737	0	1,747,737
Professional Services		3,601,030	0	3,601,030
Other Charges		1,310,409	0	1,310,409
Debt Services		0	0	0
Interagency Transfers		0	0	0
Other Charges		4,911,439	0	4,911,439
General Acquisitions		0	0	0
Library Acquisitions		0	0	0
Major Repairs		85,904	0	85,904
Acquisitions and Major Repairs		85,904	0	85,904
Total Expenditures		18,500,549	0	18,500,549
Expenditures by Function:				
Instruction		7,878,628	0	7,878,628
Research		0	0	0
Public Service		0	0	0
Academic Support (Includes Library)		1,122,787	0	1,122,787
Academic Expenditures		9,001,415	0	9,001,415
Student Services		880,258	0	880,258
Institutional Support		6,603,246	0	6,603,246
Scholarships/Fellowships		855,042	0	855,042
Plant Operations/Maintenance		1,160,589	0	1,160,589
Hospital		0	0	0
Transfers out of agency		0	0	0
Athletics		0	0	0
Other		0	0	0
Non-Academic Expenditures		9,499,134	0	9,499,134
Total Expenditures		18,500,549	0	18,500,549

	Beginning Acct/Fund Balance	1st & 2nd Quarter Fund Balance	3rd & 4th Quarter Fund Balance
State Appropriations	0	0	0
Restricted Fees	5,811,132	6,857,272	6,857,272
Sales and Services of Educational Activities	45,819	49,996	49,996
Auxiliaries	596,848	1,863,582	1,863,582
Endowment Income	0	0	0
Grants and Contracts	287,123	65,318	65,318
Indirect Cost Recovered	313,595	313,195	313,195
Gifts	613,881	488,146	488,146
Federal Funds	0	0	0
Hospitals	0	0	0
All Other Sources	316,265	314,774	314,774
TOTAL	7,984,663	9,952,283	9,952,283

Overview and Analysis of Campus Operations

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Semi -Annual Overview of Restricted Operations

Campus: Louisiana State University Shreveport

Show Expenditures As Positive	Actual Amount for each Semi-Annual Period in FY 2017-2018						
	Acct/Fund Balance	1st & 2nd Quarter			3rd & 4th Quarter		
		Revenues	Expenses, Transfers, & ICR	Fund Balance	Revenues	Expenses, Transfers, & ICR	Fund Balance
Revenues							
Restricted State Appropriations		0		0	0		0
Restricted Fees	5,811,132	5,004,322	3,958,183	6,857,272	0		6,857,272
Sales & Svcs of Educ. Activ's	45,819	21,220	17,043	49,996	0		49,996
Auxiliaries (List)							0
1 - University Center	123,966	293,008	205,677	211,296	0		211,296
2 - Food service	(26,123)	99,609	110,355	(36,868)	0		(36,868)
3 - Bookstore	187,735	1,915,527	1,375,850	727,411	0		727,411
4 - University Court Apts - Leases	8,541	0	0	8,541	0		8,541
5 - Athletics	302,729	3,626,690	2,976,219	953,201	0		953,201
6		0		0	0		0
7		0		0	0		0
8		0		0	0		0
9		0		0	0		0
10		0		0	0		0
11		0		0	0		0
12		0		0	0		0
13		0		0	0		0
14		0		0	0		0
15		0		0	0		0
Endowment Income		0		0	0		0
Grants and Contracts							
Federal	(929)	5,284,535	5,450,926	(167,320)	0		(167,320)
State and Local	213,605	2,523,578	2,519,877	217,305	0		217,305
Private	74,448	3,136	62,250	15,334	0		15,334
Indirect Cost Recovered	313,595	0	400	313,195	0		313,195
Gifts	613,881	2,912,827	3,038,562	488,146	0		488,146
Federal Funds		0		0	0		0
Hospitals							
Hospital - Commercial/Self-Pay		0		0	0		0
Physician Practice Plans		0		0	0		0
Medicare		0		0	0		0
Medicaid		0		0	0		0
Uncompensated Care Costs		0		0	0		0
Sponsored Grants and Contracts		0		0	0		0
Sales and Services Other		0		0	0		0
All Other Sources	316,265	526,552	528,042	314,774	0		314,774
TOTAL	7,984,663	22,211,004	20,243,384	9,952,283	0	0	9,952,283

Report on Restricted Operations



Executive Summary

FY 2017-18 Semi-Annual Report on the Budget

The Fiscal Year 2017-2018 appropriation for LSU Health Sciences Center in New Orleans is \$139,078,431.

Threats

- Continued increase in employer contributions to retirement and health insurance.
- Concern over the level of state support for higher education and hospital partnerships.

Mechanisms for Coping with Threats

- Revenue Generation
 - LSUHSC-NO continues to seek new and/or expanded sources of funding by enhancing relationships with private and not-for-profit health care entities.
 - LSUHSC-NO continues to leverage investments we are making in cardiovascular and genomic research.
- Cost Containment
 - Salary increases, with faculty promotions in rank being the notable exception, were not generally granted for an extended period before this fiscal year.
 - LSUHSC at New Orleans tries to limit new hires to critical needs mainly in the areas of direct patient care and sponsored research, where external funding from grants and contracts are available.
 - Management is evaluating and controlling expenditures for travel, professional services, and acquisitions as much as possible.

Unrestricted Operations

- Revenues
 - General Fund Appropriations: Through December 31, 2017, approximately 58% of our General Fund appropriations have been collected.
 - Statutory Dedications Revenue are derived from the SELF fund for past faculty pay plans.
 - Self-Generated Revenue: There are three major components to this means of financing: student tuition and fees; sales and services of educational departments (primarily the Dental Student and Resident Clinics); and other sources.

- Most of the student tuition and fees are front-loaded from tuition and fees collected for the late summer 2017 semester, fall 2017 semester, and for M.D. and D.D.S. students who are assessed tuition and fees on an annual basis.
- Expenditures
 - Expenditures are on target for the overall mark.
 - Institutional Support: Insurance payments are made to the Office of Risk Management in the first half of the fiscal year resulting in a higher percentage of the budget being expended by mid-year.
 - Interagency Transfers: The majority of these expenditures are front loaded due to transfers to the plant fund and/or Facility Planning and Control for renovation of the Interim LSU Hospital building.

Restricted Operations

- Restricted revenues are up approximately 5% from the same time period last year, while expenditures are up about the same as last year.
- This report excludes projects maintained on behalf of the HCSD and FEMA/ORM related activity for project worksheets and contents replacement.
- Historically, there has been a significant lag between expenditures and revenues until the fourth quarter of the fiscal year. This is due to a number of factors:
 - For cost reimbursable grants and contracts, which are the majority of our sponsored project universe, there is a lag of one month between expenditures and revenues. For example, billing for grant and contract revenues in relation to December expenditures are not posted until January. Catch up is not made until the final accounting period of June.
 - As was the case with unrestricted tuition and fees, restricted student fees are front-loaded. It comprises fees collected for the late summer 2017 semester, fall 2017 semester and for M.D. and D.D.S. students who are assessed tuition and fees on an annual basis.
 - During the second half of the year, we will be generating additional sales and services revenue from our dental clinics.
 - Some revenue sources are not posted until later in the fiscal year, such as interest earnings.
- The overall Auxiliaries operation has a positive ending fund balance that is 4% higher than the same time period last year. We continue to take corrective actions to limit losses in our bookstore and cafeteria operations:
 - Corrective actions to limit losses in the bookstores include consolidating management to implement a consistent approach to control operating performance.
 - Corrective actions to limit losses in the cafeteria include some cost cutting measures such as reducing inventory costs along with anticipated increases in revenues as a result of selective price increases.

Unrestricted Operations		Actual Amount for each semi-annual period in 2017-2018		
	Adjusted Operating Budget	1st & 2nd Quarter	3rd & 4th Quarter	Cumulative Total
Revenues				
General Fund	75,847,984	44,244,657	0	44,244,657
Statutory Dedications	4,234,423	1,608,845	0	1,608,845
Interim Emergency Board	0	0	0	0
Interagency Transfers	0	0	0	0
Interagency Transfers - Federal Stimulus	0	0	0	0
Self Generated Revenues	58,996,024	49,478,835	0	49,478,835
Federal Funds	0	0	0	0
Total Revenues	139,078,431	95,332,337	0	95,332,337
Expenditures by Object:				
Salaries		33,246,445	0	33,246,445
Other Compensation		1,303,702	0	1,303,702
Related Benefits		11,147,461	0	11,147,461
Personal Services		45,697,608	0	45,697,608
Travel		150,146	0	150,146
Operating Services		8,973,740	0	8,973,740
Supplies		4,270,901	0	4,270,901
Operating Expenses		13,394,786	0	13,394,786
Professional Services		525,115	0	525,115
Other Charges		6,545,418	0	6,545,418
Debt Services		56,861	0	56,861
Interagency Transfers		46,384	0	46,384
Other Charges		7,173,779	0	7,173,779
General Acquisitions		124,140	0	124,140
Library Acquisitions		14,629	0	14,629
Major Repairs		2,705,078	0	2,705,078
Acquisitions and Major Repairs		2,843,846	0	2,843,846
Total Expenditures		69,110,019	0	69,110,019
Expenditures by Function:				
Instruction		30,289,048	0	30,289,048
Research		1,966,656	0	1,966,656
Public Service		(358,020)	0	(358,020)
Academic Support (Includes Library)		7,993,867	0	7,993,867
Academic Expenditures		39,891,551	0	39,891,551
Student Services		2,207,396	0	2,207,396
Institutional Support		10,306,630	0	10,306,630
Scholarships/Fellowships		2,293,952	0	2,293,952
Plant Operations/Maintenance		14,353,629	0	14,353,629
Hospital		0	0	0
Transfers out of agency		56,861	0	56,861
Athletics		0	0	0
Other		0	0	0
Non-Academic Expenditures		29,218,468	0	29,218,468
Total Expenditures		69,110,019	0	69,110,019

	Beginning Acct/Fund Balance	1st & 2nd Quarter Fund Balance	3rd & 4th Quarter Fund Balance
State Appropriations	0	0	0
Restricted Fees	3,350,129	3,904,505	3,904,505
Sales and Services of Educational Activities	(8,687,826)	(11,117,184)	(11,117,184)
Auxiliaries	4,611,876	6,406,748	6,406,748
Endowment Income	1,186,495	831,472	831,472
Grants and Contracts	108,712,868	70,112,638	70,112,638
Indirect Cost Recovered	21,453,312	18,153,904	18,153,904
Gifts	620,856	325,492	325,492
Federal Funds	0	0	0
Hospitals	16,760,503	22,423,332	22,423,332
All Other Sources	3,691,558	3,333,442	3,333,442
TOTAL	151,699,772	114,374,349	114,374,349

Overview and Analysis of Campus Operations

The Fiscal Year 2017-2018 appropriation for LSU Health Sciences Center in New Orleans is \$139,078,431.

Threats:

- Continued increase in employer contributions to retirement and health insurance.
- Concern over the level of state support for higher education and hospital partnerships.

Mechanisms for coping with threats:

Revenue Generation

- LSUHSC-NO continues to seek new and/or expanded sources of funding by enhancing relationships with private and not-for-profit health care entities.
- LSUHSC-NO continues to leverage investments we are making in cardiovascular and genomic research.

Cost containment

- Salary increases, with faculty promotions in rank being the notable exception, were not generally granted for an extended period before this fiscal year.
- LSUHSC at New Orleans tries to limit new hires to critical needs mainly in the areas of direct patient care and sponsored research, where external funding from grants and contracts are available.
- Management is evaluating and controlling expenditures for travel, professional services, and acquisitions as much as possible.

Unrestricted Operations:

Revenues:

- General Fund Appropriations: Through December 31, 2017, approximately 58% of our General Fund appropriations have been collected.
- Statutory Dedications Revenue are derived from the SELF fund for past faculty pay plans.
- Self-Generated Revenue: There are three major components to this means of financing: student tuition and fees; sales and services of educational departments (primarily the Dental Student and Resident Clinics); and other sources.
 - Most of the student tuition and fees are front-loaded from tuition and fees collected for the late summer 2017 semester, fall 2017 semester, and for M.D. and D.D.S. students who are assessed tuition and fees on an annual basis.

Expenditures:

- Expenditures are on target for the overall mark.
- Institutional Support: Insurance payments are made to the Office of Risk Management in the first half of the fiscal year resulting in a higher percentage of the budget being expended by mid-year.
- Interagency Transfers: The majority of these expenditures are front loaded due to transfers to the plant fund and/or Facility Planning and Control for renovation of the Interim LSU Hospital building.

Semi -Annual Overview of Restricted Operations

Campus: LSU Health Sciences Center - New Orleans

Show Expenditures As Positive	Actual Amount for each Semi-Annual Period in FY 2017-2018						
	Acct/Fund Balance	1st & 2nd Quarter			3rd & 4th Quarter		
		Revenues	Expenses, Transfers, & ICR	Fund Balance	Revenues	Expenses, Transfers, & ICR	Fund Balance
Revenues							
Restricted State Appropriations		0		0	0		0
Restricted Fees	3,350,129	1,722,248	1,167,872	3,904,505	0		3,904,505
Sales & Svcs of Educ. Activ's	(8,687,826)	916,108	3,345,466	(11,117,184)	0		(11,117,184)
Auxiliaries (List)	0						0
1 Bookstore	(1,672,285)	3,742,233	2,443,160	(373,212)	0		(373,212)
2 Cafeteria	(871,273)	684,637	707,134	(893,769)	0		(893,769)
3 Student Housing	2,122,031	1,121,242	1,192,237	2,051,036	0		2,051,036
4 Parking	4,520,195	728,011	518,567	4,729,638	0		4,729,638
5 HSC Stores	513,208	1,904,340	1,524,494	893,054	0		893,054
6		0	0	0	0		0
7		0	0	0	0		0
8		0	0	0	0		0
9		0	0	0	0		0
10		0	0	0	0		0
11		0	0	0	0		0
12		0	0	0	0		0
13		0	0	0	0		0
14		0	0	0	0		0
15		0	0	0	0		0
Endowment Income	1,186,495	478,408	833,431	831,472	0		831,472
Grants and Contracts							
Federal	356,054	10,604,620	16,433,582	(5,472,908)	0		(5,472,908)
State and Local	11,753,636	3,594,700	5,841,311	9,507,025	0		9,507,025
Private	96,603,177	96,560,107	127,084,763	66,078,521	0		66,078,521
Indirect Cost Recovered	21,453,312	7,584,044	10,883,452	18,153,904	0		18,153,904
Gifts	620,856	745,366	1,040,730	325,492	0		325,492
Federal Funds	0	0	0	0	0		0
Hospitals							
Hospital - Commercial/Self-Pay	0	0	0	0	0		0
Physician Practice Plans	16,760,503	7,405,020	1,742,191	22,423,332	0		22,423,332
Medicare	0	0	0	0	0		0
Medicaid	0	0	0	0	0		0
Uncompensated Care Costs	0	0	0	0	0		0
Sponsored Grants and Contracts	0	0	0	0	0		0
Sales and Services Other	0	0	0	0	0		0
All Other Sources	3,691,558	356,748	714,864	3,333,442	0		3,333,442
TOTAL	151,699,772	138,147,832	175,473,255	114,374,349	0	0	114,374,349

Report on Restricted Operations

- Restricted revenues are up approximately 5% from the same time period last year, while expenditures are up about the same as last year.
- This report excludes projects maintained on behalf of the HCSD and FEMA/ORM related activity for project worksheets and contents replacement.
- Historically, there has been a significant lag between expenditures and revenues until the fourth quarter of the fiscal year. This is due to a number of factors:
 - For cost reimbursable grants and contracts, which are the majority of our sponsored project universe, there is a lag of one month between expenditures and revenues. For example, billing for grant and contract revenues in relation to December expenditures are not posted until January. Catch up is not made until the final accounting period of June.
 - As was the case with unrestricted tuition and fees, restricted student fees are front -loaded. It comprises fees collected for the late summer 2017 semester, fall 2017 semester and for M.D. and D.D.S. students who are assessed tuition and fees on an annual basis.
 - During the second half of the year, we will be generating additional sales and services revenue from our dental clinics.
 - Some revenue sources are not posted until later in the fiscal year, such as interest earnings.
- The overall Auxiliaries operation has a positive ending fund balance that is 4% higher than the same time period last year. We continue to take corrective actions to limit losses in our bookstore and cafeteria operations:
 - Corrective actions to limit losses in the bookstores include consolidating management to implement a consistent approach to control operating performance.
 - Corrective actions to limit losses in the cafeteria include some cost cutting measures such as reducing inventory costs along with anticipated increases in revenues as a result of selective price increases.

**LSU Health Sciences Center - Shreveport
Bi-Annual Financial Reporting Narrative
FY 2017-2018 as of December 31, 2017**

LSU Health Shreveport

Unrestricted Revenues and Expenditures:

Operating Budget revenue includes state general funds direct, statutory dedications (tobacco tax and self-fund), and self-generated (tuition and fees) funding. The Operating Budget expenditures include costs associated with the operation of the three schools, as well as costs associated with the transition of three hospitals (retiree benefits and other mandated costs).

The original academic FY 2017-2018 operating budget appropriation of \$87,012,526 includes the following spending authority:

State General Funds Direct	58,202,700
Statutory Dedications	7,400,747
University Fees and Miscellaneous	21,409,079
TOTAL	\$87,012,526

The State General Funds Direct appropriation of \$58,202,700 includes \$18,047,374 dedicated to support the hospital legacy costs including ORM premiums, retiree health and life, residual HPLMC property maintenance.

Restricted Revenues and Expenditures:

The restricted sales and services revenues and expenditures primarily include the professional practice plan, auxiliary services, and grants & contracts. The revenues from the professional practice plan and BRFHH, LLC hospital partner agreements are being recorded in the private grants and contracts revenue category.

The other hospital sales and services revenue and expenditures reflect the BRFHH, LLC hospital partner lease payments to the State, which are processed through LSUHSC-S. The total payments, transferred to the State Treasury, are recorded as revenue and expenditures.

**LSU Health Sciences Center - Shreveport
Bi-Annual Financial Reporting Narrative
FY 2017-2018 as of December 31, 2017**

E.A. Conway Medical Center in Monroe

E.A. Conway Medical Center in Monroe transferred from state management to private management effective October 1, 2013.

Revenues and Expenditures:

The residual operational expenditures associated with the October 1, 2013 hospital transition (retiree benefits and other mandated costs) are now reflected under LSUHSC-S operating budget as legacy costs.

Huey P. Long Medical Center in Pineville

Huey P. Long Medical Center in Pineville discontinued patient care services on June 30, 2014.

Revenues and Expenditures:

The residual operational expenditures associated with the hospital closure to include retiree benefits and other mandated costs, building maintenance, etc. are now reflected under LSUHSC-S operating budget as legacy costs.

Appendix A
Semi-Annual Revenues and Expenditures Executive Summary

Unrestricted Operations		Actual Amount for each semi-annual period in 2017-2018		
		Adjusted Operating Budget	1st & 2nd Quarter	3rd & 4th Quarter
Revenues				
General Fund	58,202,700	33,951,575	0	33,951,575
Statutory Dedications	7,400,747	2,332,482	0	2,332,482
Interim Emergency Board	0	0	0	0
Interagency Transfers	0	0	0	0
Interagency Transfers - Federal Stimulus	0	0	0	0
Self Generated Revenues	21,409,079	20,416,766	0	20,416,766
Federal Funds	0	0	0	0
Total Revenues	87,012,526	56,700,823	0	56,700,823
Expenditures by Object:				
Salaries	26,312,207	12,762,015	0	12,762,015
Other Compensation	1,118,707	1,897,354	0	1,897,354
Related Benefits	24,707,653	11,689,980	0	11,689,980
Personal Services	52,138,567	26,349,349	0	26,349,349
Travel	152,696	37,185	0	37,185
Operating Services	19,396,894	9,230,684	0	9,230,684
Supplies	1,688,384	51,736	0	51,736
Operating Expenses	21,237,974	9,319,605	0	9,319,605
Professional Services	2,569,840	1,091,925	0	1,091,925
Other Charges	2,821,452	1,129,686	0	1,129,686
Debt Services	0	0	0	0
Interagency Transfers	6,457,343	3,472,221	0	3,472,221
Other Charges	11,848,635	5,693,832	0	5,693,832
General Acquisitions	1,777,350	234,442	0	234,442
Library Acquisitions	10,000	0	0	0
Major Repairs	0	0	0	0
Acquisitions and Major Repairs	1,787,350	234,442	0	234,442
Total Expenditures	87,012,526	41,597,228	0	41,597,228
Expenditures by Function:				
Instruction	19,452,091	10,026,175	0	10,026,175
Research	19,516,761	8,552,976	0	8,552,976
Public Service	1,224,010	394,002	0	394,002
Academic Support (Includes Library)	7,746,999	3,786,996	0	3,786,996
Academic Expenditures	47,939,861	22,760,149	0	22,760,149
Student Services	1,283,474	592,313	0	592,313
Institutional Support	25,533,412	12,131,944	0	12,131,944
Scholarships/Fellowships	2,468,096	1,163,707	0	1,163,707
Plant Operations/Maintenance	4,755,168	2,091,754	0	2,091,754
Hospital	5,017,515	2,857,361	0	2,857,361
Transfers out of agency	0	0	0	0
Athletics	0	0	0	0
Other	15,000	0	0	0
Non-Academic Expenditures	39,072,665	18,837,079	0	18,837,079
Total Expenditures	87,012,526	41,597,228	0	41,597,228

	Beginning Acct/Fund Balance	1st & 2nd Quarter Fund Balance	3rd & 4th Quarter Fund Balance
State Appropriations	0	0	0
Restricted Fees	1,383,677	1,424,460	0
Sales and Services of Educational Activities	2,258,891	(21,429,396)	0
Auxiliaries	13,142,889	13,385,588	0
Endowment Income	13,332,980	12,992,914	0
Grants and Contracts	66,477,221	84,741,752	0
Indirect Cost Recovered	3,237,883	564,688	0
Gifts	(12,025)	(12,025)	0
Federal Funds	0	0	0
Hospitals	(39,899,229)	(39,848,065)	0
All Other Sources	989,334	979,087	0
TOTAL	60,911,621	52,799,003	0

Overview and Analysis of Campus Operations

Ending [December 31st] fund balance: (1) As of December 31, 2017, the EACMC fund balance of (\$7,259,848) and HPLMC fund balance of (\$3,457,568) are included with the **Hospitals** Fund Balance. (2) **Sales and Services of Educational Activities** include operational expenditures that will be transferred to **Grants & Contracts-Private**. The expenditure transfers between the restricted operations will not be completed until hospital partner contracts are finalized and/or by fiscal year end close.

Semi -Annual Overview of Restricted Operations

Campus: *LSUHSC-Shreveport*

Show Expenditures As Positive	Actual Amount for each Semi-Annual Period in FY 2017-2018					
	Acct/Fund Balance	1st & 2nd Quarter			3rd & 4th Quarter	
		Revenues	Expenses, Transfers, & ICR	Fund Balance	Revenues	Expenses, Transfers, & ICR
Revenues						
Restricted State Appropriations	0	0	0	0	0	0
Restricted Fees	1,383,677	237,002	196,219	1,424,460	0	1,424,460
Sales & Svcs of Educ. Activ's	2,258,891	3,051,134	26,739,421	(21,429,396)	0	(21,429,396)
Auxiliaries (List)						0
Bookstores	2,393,042	412,619	358,316	2,447,345	0	2,447,345
Cafeterias	3,799,996	9,097	0	3,809,093	0	3,809,093
Computer Networking	662,124	130,640	13,167	779,597	0	779,597
General Service Store	(636,434)	357,412	393,321	(672,343)	0	(672,343)
Gift Shop	22,987	0	0	22,987	0	22,987
Linwood Properties	1,016,797	0	0	1,016,797	0	1,016,797
Microsystems	(224,071)	293,699	302,539	(232,911)	0	(232,911)
Parking	(44,507)	182,639	202,762	(64,630)	0	(64,630)
Printing	1,060,411	127,032	119,502	1,067,941	0	1,067,941
Rental Property	849,247	117,605	27,157	939,695	0	939,695
Student Union	822,346	94,468	6,615	910,199	0	910,199
Telecommunications	3,420,951	608,918	668,051	3,361,818	0	3,361,818
Endowment Income	13,332,980	1,347,712	1,687,778	12,992,914	0	12,992,914
Grants and Contracts						
Federal	405,869	5,429,843	5,644,466	191,246	0	191,246
State and Local	(3,831,700)	1,326,694	1,789,920	(4,294,926)	0	(4,294,926)
Private	69,903,052	81,250,324	62,307,944	88,845,432	0	88,845,432
Indirect Cost Recovered	3,237,883	381,378	3,054,573	564,688	0	564,688
Gifts	(12,025)	0	0	(12,025)	0	(12,025)
Federal Funds	0	0	0	0	0	0
Hospitals						
Hospital - Commercial/Self-Pay	0	0	0	0	0	0
Physician Practice Plans	0	0	0	0	0	0
Medicare	0	0	0	0	0	0
Medicaid	0	0	0	0	0	0
Uncompensated Care Costs	0	0	0	0	0	0
Sponsored Grants and Contracts	0	0	0	0	0	0
Sales and Services Other	(39,899,229)	19,530,544	19,479,380	(39,848,065)	0	(39,848,065)
All Other Sources	989,334	0	10,247	979,087	0	979,087
TOTAL	60,911,621	114,888,760	123,001,378	52,799,003	0	0

Report on Restricted Operations

Ending [December 31st] fund balance: (1) As of December 31, 2017, the EACMC fund balance of (\$7,259,848) and HPLMC fund balance of (\$3,457,568) are included under the **Hospitals Sales and Services Other** Fund Balance. (2) **Sales and Services of Educational Activities** include operational expenditures that will be transferred to **Grants & Contracts-Private**. The expenditure transfers between the restricted operations will not be completed until hospital partner contracts are finalized and/or by fiscal year end close.



• BOGALUSA MEDICAL CENTER - INDEPENDENCE
• EARL K. LONG MEDICAL CENTER - BATON ROUGE
• ILLIUM REGIONAL MEDICAL CENTER - INDEPENDENCE
• LEONARD J. CHABERT MEDICAL CENTER - HOUMA
• MEDICAL CENTER OF LOUISIANA - NEW ORLEANS
• UNIVERSITY MEDICAL CENTER - LAFAYETTE
• W.O. MOSS REGIONAL MEDICAL CENTER - LAKE CHARLES

WWW.LSUHOSPITALS.ORG

TO: Jim Buras
AVP Finance & Administration
LSU System

FROM: Lisa Augustus
Budget
LSU Health Care Services Division

DATE: January 16, 2018

RE: Semi-Annual Budget Report
For Six Months Ending December 31, 2017

We have compiled the Semi-Annual Budget Report for six months ending December 31, 2017 for the LSU Health Care Services Division.

Major developments during this year included:

Actual:

Unrestricted Operations

- In FY18, HCSD was appropriated \$20.3M in general fund to cover legacy costs associated with partnered hospitals. The FY2017 general fund appropriation for legacy operations was \$20.8M. This resulted in a reduction of \$493,291 for FY2018.
- A preamble adjustment of \$256,631 in SGF for classified State Employees Civil Service Pay Plan

Restricted Operations -

- Central Office expenses are off budget this fiscal year. Therefore, Central Office expenses and revenues are being reported in restricted operations.
- \$12.3M in lease payment received at end of December 31, 2017 and \$120M in lease payment revenue projected to be received at end of June 30, 2018.
- \$12.6M was received from partners for contracted services performed by HCSD ending December 31, 2017 and \$20M is projected for end of June 30, 2018.
- \$464.9K was received in FEMA revenue for period ending December 31, 2017 and \$2M projected at end of June 30, 2018. HCSD has \$6.9M in FEMA expenses.

cc:

Dr. Wayne Wilbright
Lanette Buie

Appendix A
Semi-Annual Revenues and Expenditures Executive Summary

Unrestricted Operations		Actual Amount for each semi-annual period in 2017-2018		
	Adjusted Operating Budget	1st & 2nd Quarter	3rd & 4th Quarter	Cumulative Total
Revenues				
General Fund	24,427,906	12,213,954	0	12,213,954
Statutory Dedications	0	0	0	0
Interim Emergency Board	0	0	0	0
Interagency Transfers	18,383,724	13,029,694	0	13,029,694
Interagency Transfers - Federal Stimulus	0	0	0	0
Self Generated Revenues	15,472,658	7,369,284	0	7,369,284
Federal Funds	4,800,336	2,276,003	0	2,276,003
Total Revenues	63,084,624	34,888,935	0	34,888,935
Expenditures by Object:				
Salaries		7,852,920	0	7,852,920
Other Compensation		451,494	0	451,494
Related Benefits		13,474,516	0	13,474,516
Personal Services		21,778,930	0	21,778,930
Travel		105	0	105
Operating Services		1,667,184	0	1,667,184
Supplies		4,027,206	0	4,027,206
Operating Expenses		5,694,495	0	5,694,495
Professional Services		386,225	0	386,225
Other Charges		1,878	0	1,878
Debt Services		0	0	0
Interagency Transfers		374,961	0	374,961
Other Charges		763,064	0	763,064
General Acquisitions		0	0	0
Library Acquisitions		0	0	0
Major Repairs		359,615	0	359,615
Acquisitions and Major Repairs		359,615	0	359,615
Total Expenditures		28,596,104	0	28,596,104
Expenditures by Function:				
Instruction		0	0	0
Research		0	0	0
Public Service		0	0	0
Academic Support (Includes Library)		0	0	0
Academic Expenditures		0	0	0
Student Services		0	0	0
Institutional Support		0	0	0
Scholarships/Fellowships		0	0	0
Plant Operations/Maintenance		0	0	0
Hospital		28,596,104	0	28,596,104
Transfers out of agency		0	0	0
Athletics		0	0	0
Other		0	0	0
Non-Academic Expenditures		28,596,104	0	28,596,104
Total Expenditures		28,596,104	0	28,596,104

LSU HCSD
Restricted Operations

Semi-Annual Revenues and Expenditures Executive Summary

	Beginning Acct/Fund Balance	1st & 2nd Quarter Fund Balance	3rd & 4th Quarter Fund Balance
State Appropriations	0	0	0
Restricted Fees	0	0	0
Sales and Services of Educational Activities	0	0	0
Auxiliaries	0	0	0
Endowment Income	0	0	0
Grants and Contracts	0	0	0
Indirect Cost Recovered	0	0	0
Gifts	0	0	0
Federal Funds	0	0	0
Hospitals	0	0	0
All Other Sources	66,907,782	66,682,044	66,682,044
TOTAL	66,907,782	66,682,044	66,682,044

Overview and Analysis of Campus Operations

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Semi -Annual Overview of Restricted Operations

Campus: LSU HCSD

Show Expenditures As Positive	Actual Amount for each Semi-Annual Period in FY 2017-2018						
	Acct/Fund Balance	1st & 2nd Quarter			3rd & 4th Quarter		
		Revenues	Expenses, Transfers, & ICR	Fund Balance	Revenues	Expenses, Transfers, & ICR	Fund Balance
Revenues							
Restricted State Appropriations		0		0	0		0
Restricted Fees		0		0	0		0
Sales & Svcs of Educ. Activ's		0		0	0		0
Auxiliaries (List)							0
1		0		0	0		0
2		0		0	0		0
3		0		0	0		0
4		0		0	0		0
5		0		0	0		0
6		0		0	0		0
7		0		0	0		0
8		0		0	0		0
9		0		0	0		0
10		0		0	0		0
11		0		0	0		0
12		0		0	0		0
13		0		0	0		0
14		0		0	0		0
15		0		0	0		0
Endowment Income		0		0	0		0
Grants and Contracts							
Federal		0		0	0		0
State and Local		0		0	0		0
Private		0		0	0		0
Indirect Cost Recovered		0		0	0		0
Gifts		0		0	0		0
Federal Funds		0		0	0		0
Hospitals							
Hospital - Commercial/Self-Pay		0		0	0		0
Physician Practice Plans		0		0	0		0
Medicare		0		0	0		0
Medicaid		0		0	0		0
Uncompensated Care Costs		0		0	0		0
Sponsored Grants and Contracts		0		0	0		0
Sales and Services Other		0		0	0		0
All Other Sources	66,907,782	521,200	746,938	66,682,044	0		66,682,044
TOTAL	66,907,782	521,200	746,938	66,682,044	0	0	66,682,044

Report on Restricted Operations